

Highlights of FY2019 Business Results

(Year ended March 31, 2020)



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I. Summary of Results



Sales, Income

(¥mn) FY2018 FY2019 FY2019 YOY (Forecast*) % of % of Change Achieved Sales Sales (%)Amount Amount (%)**Amount** Amount **Net Sales** 34,182 100.0 31,756 100.0 (2,425)31,800 99.9 **(7.1)** Pharmaceutical products 32,682 95.6 30,632 96.5 (2,049)(6.3)Others 1,500 4.4 1,123 3.5 (376)(25.1)Cost of sales 19,654 57.5 19,200 60.5 (453) (2.3)3.0p SG&A expenses 13,063 38.2 12,190 38.4 (872)(6.7)0.2p 4.3 **Operating income** 1,464 364 1.1 (1,099)(75.1)150 243.1 Income before income taxes and minority interests 1,454 4.3 732 2.3 (721)(49.6) Net income attributable to 881 owners of the parent 2.6 436 1.4 (444)(50.5)200 218.3



^{*} Revised forecast issued on January 31, 2020.

Pharmaceutical Sales

(¥mn)

| | FY20 | 18 | FY2019 | | | FY2019 Forecast** | |
|--------------------------------------|--------|-------|--------|-------|--------|-------------------|----------|
| | | % of | | % of | YOY | | Achieved |
| | Amount | Sales | Amount | Sales | (%) | Amount | (%) |
| Total(1) + 2) | 29,798 | 100.0 | 28,029 | 100.0 | (5.9) | 27,910 | 100.4 |
| ① Generics | 28,238 | 94.8 | 26,661 | 95.1 | (5.6) | 26,610 | 100.2 |
| To medical institutions | 27,156 | | 25,678 | | (5.4) | 25,760 | 99.7 |
| To other makers* | 1,082 | | 983 | | (9.2) | 850 | 115.7 |
| Amlodipine | 2,890 | | 2,672 | | (7.5) | 2,640 | 101.2 |
| Lansoprazole | 1,629 | | 1,243 | | (23.7) | 1,220 | 101.9 |
| Donepezil | 1,187 | | 1,012 | | (14.7) | 1,030 | 98.3 |
| Rabeprazole | 1,370 | | 1,317 | | (3.9) | 1,270 | 103.7 |
| Limaprost Alfadex | 1,197 | | 957 | | (20.0) | 970 | 98.7 |
| Others | 19,963 | | 19,458 | | (2.5) | 19,480 | 99.9 |
| ② Proprietary products and new drugs | 1,560 | 5.2 | 1,368 | 4.9 | (12.3) | 1,300 | 105.3 |
| Uralyt | 983 | | 848 | | (13.7) | 800 | 106.1 |
| Others | 577 | | 519 | | (9.9) | 500 | 103.9 |
| Total (1) + (3) | 29,244 | _ | 27,558 | _ | (5.8) | 27,460 | 100.4 |
| ③ Generics (ODM) | 1,005 | _ | 896 | _ | (10.9) | 850 | 105.5 |

^{*} Includes exports



^{**} Revised forecast issued on January 31, 2020.

Balance Sheet

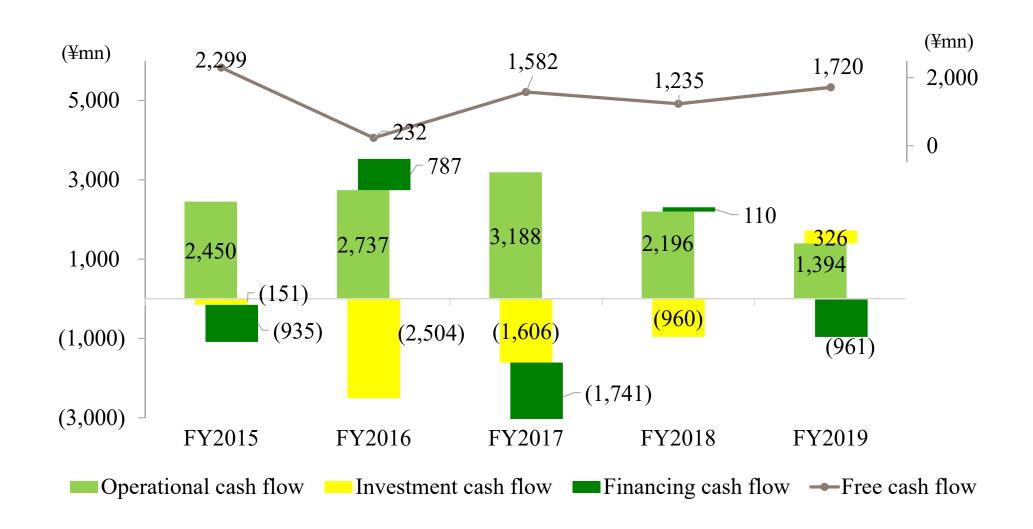
(¥mn)

| | FY2018 | FY2019 | Change | Components | |
|----------------------------|--------|--------|---------|--|---------|
| | | | | Cash, deposits | 745 |
| | | | | Notes, accounts receivable-trade | (1,397) |
| Current assets | 28,668 | 29,314 | 645 | Inventories | 894 |
| | | | | Buildings and structures | (283) |
| Non-current assets | 18,256 | 16,547 | (1,709) | Investment securities | (1,015) |
| Total assets | 46,926 | 45,862 | (1,063) | | |
| | | | | Notes, accounts payable-trade | 207 |
| | | | | Short-term loans payable | 133 |
| Current liabilities | 13,825 | 13,739 | (85) | Accrued expenses | (397) |
| Non-current liabilities | 15,237 | 14,730 | (507) | Long-term loans payable | (621) |
| Net assets | 17,863 | 17,392 | (470) | Unrealized holding gains or loss on securities | (507) |
| Liabilities, net assets | 46,926 | 45,862 | (1,063) | | |

| | FY2018 | FY2019 | Change |
|----------------------------|--------|--------|--------|
| Current ratio (x) | 2.07 | 2.13 | 0.06 |
| Capital-to-asset ratio (%) | 38.0 | 37.9 | (0.1) |



Cash Flow





II. FY2020 Forecasts

Sales, Income

(¥mn)

| | FY2019 | | FY2020 (Forecast) | | cast) |
|------------------------------------|--------|-------|-------------------|-------|--------|
| | | % of | | % of | YOY |
| | Amount | Sales | Amount | Sales | (%) |
| Net Sales | 31,756 | 100.0 | 33,000 | 100.0 | A 3.9 |
| Pharmaceuticals | 28,029 | | 28,700 | | 2.4 |
| Generics | 26,661 | | 26,590 | | (0.3) |
| Proprietary products and new drugs | 1,368 | | 2,110 | | 54.2 |
| Operating income | 364 | 1.1 | 600 | 1.8 | B 64.5 |
| Income before income taxes | | | | | |
| and minority interests | 732 | 2.3 | | _ | _ |
| Net income attributable to | | | | | |
| owners of the parent | 436 | 1.4 | 300 | 0.9 | (31.3) |

A. Main factors driving changes in net sales

- (-) NHI drug price reduction in April 2020
- (+) Additional sales of Klaricid®
- (+) Expand sales of newly launched generic drugs

B. Main factors affecting profit

- (+) Increase of net sales
- (-) Decline in gross profit caused by NHI drug price reduction
- (+) Further tightening of expenses



Pharmaceutical Sales Forecast

(¥mn)

| | FY2 | 019 | FY2 | t) YOY | |
|--------------------------------------|--------|------------|--------|------------|--------|
| | Amount | % of Sales | Amount | % of Sales | (%) |
| Total(① + ②) | 28,029 | 100.0 | 28,700 | 100.0 | 2.4 |
| ① Generics | 26,661 | 95.1 | 26,590 | 92.6 | (0.3) |
| To medical institutions | 25,678 | | 25,630 | | (0.2) |
| To other makers* | 983 | | 960 | | (2.4) |
| Amlodipine | 2,672 | | 2,440 | | (8.7) |
| Lansoprazole | 1,243 | | 990 | | (20.4) |
| Donepezil | 1,012 | | 980 | | (3.2) |
| Rabeprazole | 1,317 | | 1,420 | | 7.8 |
| Limaprost Alfadex | 957 | | 770 | | (19.6) |
| Others | 19,458 | | 19,990 | | 2.7 |
| ② Proprietary products and new drugs | 1,368 | 4.9 | 2,110 | 7.4 | 54.2 |
| Uralyt | 848 | | 730 | | (14.0) |
| Others | 519 | | 1,380 | | 165.5 |
| Total(1 + 3) | 27,558 | <u> </u> | 27,690 | <u> </u> | 0.5 |
| ③ Generics (ODM) | 896 | | 1,100 | _ | 22.7 |

^{*} Includes exports



III. Management Strategy

Three Plus 1 Principal Goals

- ✓ We will establish an original business model by fulfilling our three plus 1 principal goals.
- ✓ We will also pursue growth and profitability by creating innovation through the achievement of each of these goals.

Goal 1 Generics

- **♦** Pursue drastic reform in response to a changing business environment.
 - Further enhance of our supply chain.

Goal 2 Hyperuricemia Alkalization therapy

- **♦** Results of clinical research at Tohoku University (CKOALA Study).
 - Finished data analysis and began to conduct additional analysis.
 - ➤ We will send these results to clinical sites as soon as possible. ◆C

Goal 3 Drug discovery

- **♦** Out-licensed internally developed compounds.
- **♦** Enhance repositioning of existing drugs.
- **♦** Begin joint research with AI drug discovery venture MOLCURE.

♦Concluded license agreement concerning an anticancer drug.

Plus 1: Overseas business

- **Exports five products in three countries.**
- **♦** Prepared for drug development at the Vietnam factory.
- **◆** Expanded diagnostics business in China and rolled out Drop Screen abroad.

Generic Drugs

Strengthening the generic drugs supply chain

- Convert development strategy to emphasize profitability.
- Continued to switch to highquality and inexpensive APIs, discount purchase prices.
- Strived to conduct timely development abroad.



- Expanded production at the Vietnam factory.
- Strengthened our contract manufacturing business, which utilizes the facilities and functions of our factories in Japan and overseas.
- Secured stable supply by strengthening business continuity measures, including those aimed at responding to novel coronavirus pandemic.

- Diversified sales channels to achieve flexibility that enables response to market changes.
- Strengthened relationships with prescribing institutions by providing information regarding new and long-term listed drugs for which we acquired sales rights.
- Spread joint transportation agreement with Otsuka Warehouse Co., Ltd. to the whole of Japan to strengthen logistics system.
- Utilized information technology to improve the efficiency of marketing and sales conducted by MRs.

Hyperuricemia and Alkalization Therapy

Clinical research at Tohoku University (CKOALA Study)

- Finished analysis of data obtained through research concerning the capacity of oral alkalizers to protect the kidneys of patients suffering from chronic kidney disease (CKD). Moving forward, we plan to carry out additional analyses.
- We intend to present the results of these analyses at conferences within FY2020, if possible.
- Send these results to clinical sites as soon as possible through tie-ups with other companies or the application of real-world data.

Next strategy

• Promote multifaceted approach that includes developing citrate-based health food according to research data.



Drug discovery 1: Pipeline

In-house drug development

Other companies or physician-initiated development

As of March 2020

| No. | Function (Target) | Preclinical | Phase 1 | Phase 2 | Notes |
|-----------|---|-------------|---------|---------|---|
| NC-2400 | PPAR-δ agonist (Lipid metabolism abnormalities) | | | | • Finished Phase 1. • Licensed to Abionyx Pharma SA (France). |
| NC-2500 | XOR inhibitor (Hyperuricemia, gout) | | | | -Phase1 was finished and we are conducting licensing out activities. |
| NC-2600 | P2X4 receptor antagonist (Neuropathic pain) | | | | Phase 1 was finished and we are conducting licensing out activities. Explore possibility for indications as a treatment for condition other than neuropathic pain. |
| NC-2700 | URAT1 inhibitor (Hyperuriceia, gout) | | | | • Finished preclinical trial and we are conducting licensing out activities. |
| NC-2800 | δ opioid receptor agonist (Depression/Anxiety) | | | | Selected by AMED for its funding program on January 2018. Conducting licensing out activities in parallel with phase 1 preparation which we plan to start in FY2021. |
| DFP-17729 | Cancer microenvironment improving agent (Pancreatic cancer) | | | | • Developed by Delta-Fly Pharma, Inc. |
| Soleton | COX inhibitor (Diffuse-type tenosynovial giant cell tumor and others) | | | | • Physician-initiated clinical trial was started. |
| Calvan | A1β1 blocker (Huntington's disease) | | | | • Licensed to SOM Biotech SL (Spain). • Final data was collected in September 2019. (Announced by SOM) |

Diagnostics

Launched allergy screening kit Drop ScreenTM in Japan



DropScreenTM specific IgE measuring kit ST-1

- Breakthrough measuring equipment that is capable of screening blood samples taken from fingertips for 41 allergens within 30 minutes.
- •From February 2020, we began joint marketing in Japan with FUJIFILM Wako Pure Chemical Corporation.

Rollout of IgE NC in China

- Some reagents of IgE NC, which is Chemiphar's main diagnostic product, have been approved in China.
- We plan to approve additional reagents and market them in China.





Enhance profitability and relationships

Acquire sales rights of Klaricid®

- •Macrolide-based antibiotic agent manufactured and sold by Mylan N.V. in Japan.
- •In May 12, 2020, we concluded a general agreement that Mylan N.V. will transfer us the marketing approval of Klaricid® in Japan and license us the related trademarks.
- •We will acquire sales rights in July 2020.



Strengthen product portfolio Create synergy with the generics business

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Note about Forward-looking Statements and Forecasts

Statements made in this *Highlights of Business Results*, with respect to current plans, estimates, strategies and beliefs, and other statements of Nippon Chemiphar that are not historical facts are forward-looking statements about the future performance of Nippon Chemiphar.

These statements are based on management's current assumptions and beliefs in light of the information currently available to it and involve known and unknown risks and uncertainties. Consequently, undue reliance should not be placed on these statements.

Nippon Chemiphar cautions the reader that a number of important factors could cause actual results to differ materially from those discussed in the forward-looking statements.

