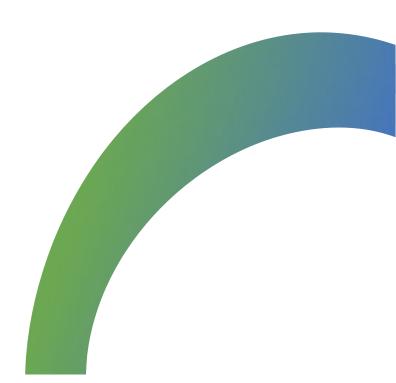


FY2024 Business Summary

(Year Ended March 31, 2025)



I. FY2024 Business Results



Sales and Income to Year-on-Year

						(±1111)
	FY20	023	FY2024			
		% of		% of		YOY
	Amount	Sales	Amount	Sales	Change	(%)
Net sales	30,748	100.0	32,570	100.0	1,822	5.9
Pharmaceutical products segment	29,611	96.3	31,386	96.4	1,774	6.0
Generics, proprietary products						
and new drugs	24,093	78.4	25,271	77.6	1,178	4.9
Diagnostics	4,101	13.3	4,883	15.0	781	19.1
Others segment	1,137	3.7	1,184	3.6	47	4.2
Cost of sales	23,010	74.8	23,824	73.1	813	3.5
SG&A expenses	8,232	26.8	8,139	25.0	(92)	(1.1)
R&D expenses	2,325	7.6	2,292	7.0	(33)	(1.4)
Operating profit/loss	(494)	-	606	1.9	1,100	-
Ordinary profit/1oss	(219)	-	443	1.4	662	-
Net profit attributable to						
owners of parent/loss	(180)	-	294	0.9	475	_



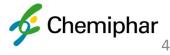
						(¥mn)	
	FY20	23		FY2	2024		
		% of		% of		Achived	
	Amount	Sales	Amount	Sales	Forecasts	(%)	
Net sales	30,748	100.0	32,570	100.0	31,500	103.4	
Pharmaceutical products segment	29,611	96.3	31,386	96.4	_	-	
Generics, proprietary products							
and new drugs	24,093	78.4	25,271	77.6	23,620	107.0	
Diagnostics	4,101	13.3	4,883	15.0	5,250	93.0	
Others segment	1,137	3.7	1,184	3.6	_	-	
Cost of sales	23,010	74.8	23,824	73.1	_	-	
SG&A expenses	8,232	26.8	8,139	25.0	-	-	
R&D expenses	2,325	7.6	2,292	7.0	2,700	84.9	
Operating profit/loss	(494)	-	606	1.9	200	303.3	
Ordinary profit/1oss	(219)		443	1.4	100	443.2	
Net profit attributable to							
owners of parent/loss	(180)	-	294	0.9	60	491.4	

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Generics, Proprietary Products and New Drugs

FY2024 FY2023 % of YOY % of Sales Sales Change (%) Amount Amount Total 25,271 100.0 1,178 24,093 100.0 4.9 Generics 5.3 22,766 94.5 23,968 94.8 1,201 To medical institutions 22,148 23,589 1,441 6.5 To other makers* 378 (38.8)618 (240)Proprietary products and new drugs 1,326 5.5 1,303 5.2 (23)(1.8)Uralyt 563 349 (38.0)(214)Others 762 953 25.0 190 **Chemiphar, ODM Generics** Total 23,775 24,784 1,008 4.2 Generics (ODM) 1,008 816 (192)(19.1)

* Includes exports.



Generics, Proprietary Products and New Drugs

Ger	erics, Proprietary Products and New					(¥mn)	
		FY2	023	FY2024			
			% of		% of		Achived
		Amount	Sales	Amount	Sales	Forecasts	(%)
Tot	al	24,093	100.0	25,271	100.0	23,620	107.0
	Generics	22,766	94.5	23,968	94.8	22,470	106.7
	To medical institutions	22,148	-	23,589	-	22,030	107.1
	To other makers*	618	-	378	-	440	86.0
	Proprietary products and new drugs	1,326	5.5	1,303	5.2	1,150	113.3
	Uralyt	563	-	349	-	480	72.9
	Others	762	-	953	-	670	142.3
Che	miphar, ODM Generics						
Tot	al	23,775	-	24,784	-	23,490	105.5
	Generics (ODM)	1,008	-	816	-	1,020	80.0

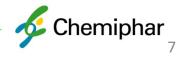
* Includes exports.



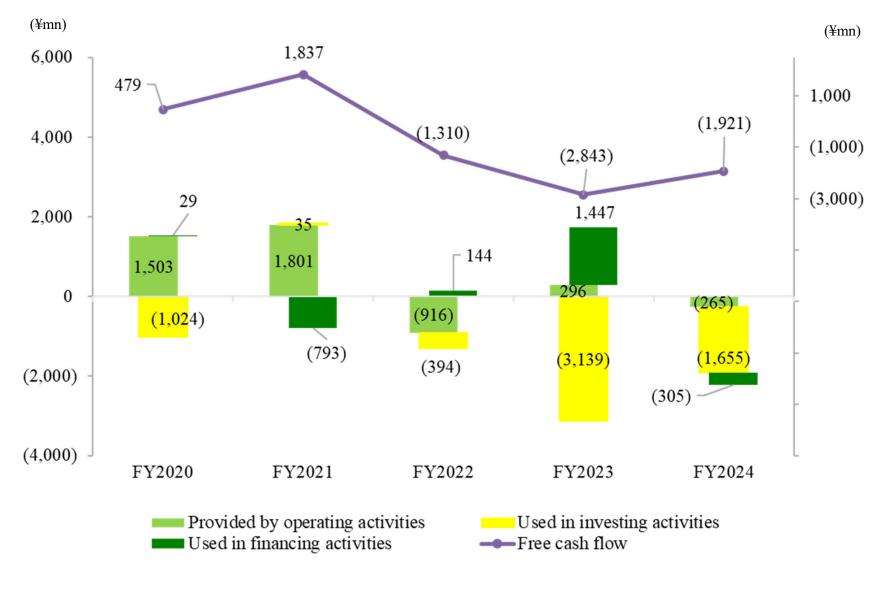
	FY2023		FY2024			
		Distrib.		Distrib.	YOY	
	Amount	(%)	Amount	(%)	(%)	Product Lineup
FY2020 and before	21,286	93.5	22,248	92.8	4.5	
FY2021	372	1.6	387	1.6	3.9	•Eszopiclone •Duloxetine
FY2022	930	4.1	1,027	4.3	10.4	•Febuxostat •Esomeprazole
FY2023	177	0.8	168	0.7	(4.7)	• Azilsartan
FY2024	_	-	136	0.6	-	• Zonisamide • Rivaroxaban
Total	22,766	100.0	23,968	100.0	5.3	

	FY2023	FY2024				
	March 31,2024	March 31,2025	Change	Reason for changes		
Current assets	31,836	30,066	(1,769)	Cash and deposits	(2,178)	*
				Buildings and structures	2,958	**
				Tangible leased assets	891	**
Non-current assets	17,712	19,785	2,072	Construction in Progress	(2,442)	**
Total assets	49,548	49,851	302			
Current liabilities	13,786	12,261	(1,524)	Accounts payable - other	(1,104)	*
Non-current liabilities	17,301	18,422	1,121	Lease obligations	940	**
Total liabilities	31,087	30,684	(403)			
Total net assets	18,460	19,167	706			
Total liabilities and net						
assets	49,548	49,851	302			

* Due to shortened payment terms (to comply with the Subcontract Act).** Due to additional installation at Building No.3 of Tsukuba Factory.



Cash Flow



Chemiphar 8

Capital Expenditure and Other (¥mn)								
	FY2023	FY2024						
			YOY		Usage			
	Amount	Amount	(%)	Forecast	Usage Rate (%)			
Capital expenditure	2,747	3,003	9.3	3,410	88.1			
Depreciation and amortization	1,459	1,377	(5.6)	1,490	92.4			

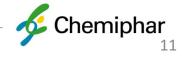
Per Share Information(¥)									
	FY2023								
	Amount	Amount	Change	Forecast					
Earnings per share	(50.14)	81.72	131.86	16.63					
Book value per share	5,116.02	5,312.46	196.44	-					
Dividends per share	50.00	50.00	-	50.00					
Dividend payout ratio (%)	-	61.2	-	300.7					



	FY2021	FY2022	FY2023	FY2024
Cost of sales ratio (%)	72.1	74.1	74.8	73.1
SG&A Expense to sales ratio (%)	25.4	26.7	26.8	25.0
Operating profit to sales ratio (%)	2.5	-	-	1.9
R&D expenses to sales ratio (%)	7.4	7.7	7.6	7.0
EBITDA (millions of yen)	2,727	1,682	1,391	2,018
Current ratio (x)	2.00x	2.26x	2.31x	2.45x
Debt-to-equity ratio (%)	78.9	81.0	90.5	87.3
Equity ratio (%)	37.4	38.1	37.3	38.4
Return on equity (%)	3.8	1.8	_	1.6
Net income ratio (%)	2.2	1.1	_	0.9
Total asset turnover (%)	67.3	64.4	62.7	65.5
Financial leverage (%)	261.2	264.7	265.8	259.3
Dividend payout ratio (%)	25.7	53.2	-	61.2



II. FY2025 Forecasts



	FY2	024	FY2025 (Forecast)		st)
		% of		% of	YOY
	Amount	Sales	Amount	Sales	(%)
Net sales	32,570	100.0	35,000	100.0	7.5
Pharmaceutical products segment	31,386	96.4	-	_	_
Generics, proprietary products					
and new drugs	25,271	77.6	26,490	75.7	4.8
Diagnostics	4,883	15.0	5,840	16.7	19.6
Others segment	1,184	3.6	-	-	-
Cost of sales	23,824	73.1	_	-	-
SG&A expenses	8,139	25.0	_	_	-
R&D expenses	2,292	7.0	2,750	7.9	20.0
Operating profit	606	1.9	300	0.9	(50.5)
Ordinary profit	443	1.4	100	0.3	(77.4)
Net profit attributable to					
owners of parent	294	0.9	150	0.4	(49.1)



Gen	erics, Proprietary Products			(¥mn)			
		FY2)24	FY2025 (Forec		east)	
			% of		% of	YOY	
		Amount	Sales	Amount	Sales	(%)	
Tota	al	25,271	100.0	26,490	100.0	4.8	
	Generics	23,968	94.8	24,680	93.2	3.0	
	To medical institutions	23,589	-	24,360	-	3.3	
	To other makers*	378	-	320	-	(15.4)	
	Proprietary products and new drugs	1,303	5.2	1,810	6.8	38.9	
	Uralyt	349	-	310	-	(11.4)	
	Others	953	-	1,500	-	57.4	
Cha	miphar, ODM Generics						
					100.0	2.0	
1 00		24,784	-	25,500	100.0	2.9	
	Generics (ODM)	816	-	820	3.2	0.5	

* Includes exports.



Capital Expenditure and Other (¥mn								
	FY2024	FY2025 (Forecast)						
	Amount	Amount	Change					
Capital expenditure	3,003	1,420	(52.7)					
Depreciation and amortization	1,377	1,690	22.7					

Per Share Information (¥)								
	FY2024	124 FY2025 (Forecast						
	Amount	Amount	YOY (%)					
Earnings per share	81.72	41.57	(40.15)					
Book value per share	5,312.46	-	-					
Dividends per share	50.00	50.00	0.00					
Dividend payout ratio (%)	61.2	120.3	-					



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Note about Forward-looking Statements and Forecasts

Statements made in this *Highlights of Business Results*, with respect to current plans, estimates, strategies and beliefs, and other statements of Nippon Chemiphar that are not historical facts are forward-looking statements about the future performance of Nippon Chemiphar.

These statements are based on management's current assumptions and beliefs in light of the information currently available to it and involve known and unknown risks and uncertainties. Consequently, undue reliance should not be placed on these statements.

Nippon Chemiphar cautions the reader that a number of important factors could cause actual results to differ materially from those discussed in the forward-looking statements.

